



**MINUTES OF A CABINET MEETING**  
**Council Chamber - Town Hall**  
**Wednesday, 5 July 2017**  
**(7.30 - 8.30 pm)**

**Present:**

Councillor Roger Ramsey (Leader of the Council), Chairman

	<b>Cabinet Member responsibility:</b>
Councillor Damian White	Housing
Councillor Robert Benham	Children & Learning
Councillor Wendy Brice-Thompson	Adult Social Services and Health
Councillor Osman Dervish	Environment and Community Safety
Councillor Melvin Wallace	Culture and Community Engagement
Councillor Ron Ower	Housing Development Company and OneSource Management
Councillor Joshua Chapman	Deputy Cabinet Member for Housing
Councillor Jason Frost	Deputy Cabinet Member for Environment, Regulatory Services & Community Safety

Apologies were received for the absence of Councillor Clarence Barrett.

**8 DISCLOSURES OF INTEREST**

There were no declarations of interest.

**9 MINUTES**

The minutes of the meeting held on 13<sup>th</sup> June, 2017 were agreed as a correct record and signed by the Chairman.

**10 HAVERING COMMUNITY SAFETY PARTNERSHIP PLAN 2017-20**

Councillor Osman Dervish presented the report of Jerry Haley, Senior Community Safety and Development Officer to Cabinet recommending the

Havering Community Safety Partnership Plan (HCSP) 2017-2020 for approval by Council.

The Lead Member stated that this is a Statutory Plan as the HCSP, comprised of five responsible authorities, are required by law to work together to reduce crime, disorder, substance misuse and reoffending. It is also required that HCSP produces an annual strategic assessment of these issues within a community safety strategy or plan.

The strategic themes are addressed in the report and the Council priorities are reflected in the plan together with those of MOPAC (Mayor's Office for Policing and Crime) who are a major source of funding. The Plan is a high level document which supports a number of strategies all separately detailed within it and also gives details of how the HCSP intends to address the highlighted issues and priorities.

It will be for the Partnership to decide how outcomes will be measured and data collected and such issues will be addressed in the various strategies and subsidiary policies that run alongside the Plan.

Some performance indicators are set by MOPAC and further detail can be made available. There is engagement with the Community Ward Panels and Safer Neighbourhoods Board (SNB). A separate briefing could be arranged for Members.

The SNB address the latest statistics at each meeting and this promotes discussion. These aspects should be challenged on a local level by the community based ward Councillors who are well placed to put forward the views of the local community. A new Chair has recently taken up post on the SNB.

These issues could also be raised at the Crime and Disorder Overview and Scrutiny Sub Committee if necessary. It is important they are raised and scrutinised on behalf of the residents of Havering. There is a need to ensure that strategies are working as they should. Any issues can be fed back through to the Borough Commander to ensure all aspects of concern are being addressed and Councillors should be invited to attend to participate within their local area at Safer Neighbourhood Panel Meetings.

**Cabinet:**

- **AGREED** to recommend the Havering Community Safety Partnership Plan 2017- 2020 to full Council for approval.

**Other Options Considered:**

There were no other available options

**Reasons for Decision:**

- There is a statutory obligation under the Crime and Disorder Act, 1998 to produce a Community Safety Plan.

11     **2018/19 LOCAL IMPLEMENTATION PLAN ANNUAL SPENDING SUBMISSION - FUNDING FOR TRANSPORT PROGRAMMES AND PROJECTS IN HAVERING**

Councillor Osman Dervish presented the report of Daniel Douglas, Transport Planning Team Leader to Cabinet detailing the 2018/19 Local Implementation Plan, Annual Spending Submission.

The Lead Member set out the history of the matter. The Council makes an annual Local Implementation Plan (LIP) Spending Submission to Transport for London (TfL) in order to fund transport initiatives. This will be the main source of capital funding for transport projects in the Borough. The submission will be consistent with other linked strategy documents both of the London Mayor and the London Borough of Havering. It will embrace the recently adopted “vision” of Havering – Making a Greater London.

There are additional funding opportunities which include regular bids for “in year” funding from other funding “streams” that are launched by the Mayor, TfL and other agencies. This year such funding has included £600,000 to progress the detailed design of the Beam Parkway Major Scheme Project, £780,000 for Crossrail Complimentary Measures around Romford, Gidea Park and Harold Wood Stations and £38,000 for bus improvement measures.

This will continue under review to ensure all opportunities are followed up and other possible funding options will be pursued.

The indicative award for Havering is £2,682,000 for the 2018/19 financial year. Consultation with ward Councillors will take place before the submission and later this year Havering must indicate to TfL how the money will be spent in accordance with the latest LIP guidance.

The TfL guidance to boroughs was published in June and Members have access to that document. The consultation period runs up to 2<sup>nd</sup> October, 2017. It was noted that there was a heavy focus on Inner London aspects and that there was a difference in Havering and other boroughs such as Bromley and Bexley who relied more heavily on transport by car.

**For the reasons set out in the report, Cabinet:**

- **DELEGATED** authority to the Cabinet Member for Environment and Community Safety, approval of Havering’s full final LIP Funding Submission for 2018/19 to TfL.
- **APPROVED** that the Council evaluate, consider and submit further opportunities for investment in transportation initiatives that are available from TfL including potential Liveable Neighbourhoods applications, which sit outside the LIP Annual Spending Submission process.

- **DELEGATED** authority to the Cabinet Member for Environment and Community Safety, approval of the submission of such further transport infrastructure funding initiatives

**Other Options Considered:**

- There were no alternatives if the Council wishes TfL to confirm its LIP funding award to Havering for 2018/19.

**12 ANNUAL CORPORATE PERFORMANCE REPORT 2016/17**

The Leader of the Council on behalf of Councillor Clarence Barrett presented the report of Pippa Brent-Isherwood, Assistant Director of Policy, Performance and Community to Cabinet, detailing the highlights and areas required for improvement throughout the document.

The report sets out the end of year position. A total of 60 Corporate Performance Indicators have been included of these more than half are statutory or reported to the Mayor's Office for Policing and Crime (MOPAC) and 25 are local. 59 of the indicators are given a RAG rating with 68% on target or better and 32% with a RAG status of Red or Amber. This represents a decrease on the position at the end of Quarter 3.

The Leader stated there is much to be proud of in the Borough but still improvements need to be made in various areas, all detailed within the report.

Notably, there is an increase in the number of volunteers providing their services to the Borough with 472 volunteers participating in 58 community clean ups. In addition there is a reduction in planning appeals. The successful completion of drug treatment is now above target following the commissioning of a new provider.

8784 homes within the HRA stock met the decent homes standard. That represents 99.2%.

The percentage of young people leaving care in education, employment or training, at ages 18 to 21, was above target and an improvement on last year.

Improvements are needed regarding waste handling and fly tipping. Planning applications need improvement and various measures are being taken to address this. The number of online transactions has been disappointing but with the new Council website and improvements planned for the coming year, it is anticipated this will improve as customers opt to use the website as their preferred choice of contact with the Council.

Overview and Scrutiny Committees will continue to select indicators that are of concern and in their work plans will identify and address underperformance.

The issue of Levy Waste Tonnage performance is a major concern and a financial risk. Controls to restrict waste volumes must be in place. Campaigning alone will not be enough to mitigate the potential £10 million rise in costs expected, at the current rate, by 2027. The cost of waste disposal needs to be brought to the fore to encourage everyone in the Borough to take more care with their waste disposal choices. The total levy is £64 million per year with a current increase in costs at approximately £1 million per year. The cost will approach £90 million in the next ten years if unchecked.

Incinerators are a possible solution if transport costs are feasible and such a project acceptable to residents.

There will be significant opportunities after 2027 to re-procure services and officers across ELWA are looking into this.

**Cabinet:**

- **REVIEWED** the performance set out in Appendix 1 of the report and the corrective action being taken.
- **NOTED** the content of the Demand Pressures Dashboard attached at Appendix 2 of the report.

**Other Options Considered:**

- There were no other alternative options available.

13 **PROPOSAL FOR A NEW SPECIAL FREE SCHOOL IN HAVERING**

Councillor Robert Benham, Cabinet Member for Children and Learning presented the report of Trevor Cook, Acting Assistant Director for Education to Cabinet.

The London Borough of Havering submitted an expression of Interest (EOI) for a new a special free school in Havering in November, 2016. The Department for Education (DfE) notified the Council on 12<sup>th</sup> April, 2017 that this was successful and this is now progressing onto the next stage which is underway.

Once the specification is finalised and advertised for proposers the Council would only be able to withdraw with the consent of the DfE if a change of circumstances could be evidenced. It is unlikely that would be the case given the local need.

The site identified for the new school is the Century Youth House, Albert Road, Romford, RM2 2PS.

It is anticipated that proposals will be advertised in September, 2017. Four months will be allowed for responses. Detailed evaluation will then be undertaken and a two stage process will be followed to determine the preferred provider. The panel may choose to visit a school run by the proposer group.

The Regional Schools Commissioner will consider the submission put forward by the DfE and Local Authority following the determination of their

chosen provider. The final decision will be with the Secretary of State for Education.

Once a decision is in place the Local Authority will work closely with the proposer and the DfE to conclude the implementation of the new school.

The new school will create much needed extra provision for SEN places in the Borough and it will allow some of the Borough's children currently educated outside of the Borough to be educated in Havering. The new school will be co-educational, 3-16 years in age group and will provide 60 places.

The basis for the DfE approval is that the site will be provided by the Council. They will then grant fund and procure the building works necessary to provide the new school.

A number of local bidders are expected and the time line has been set. Further formal decisions will come forward through executive decisions which will allow consistent monitoring of progress by Members. There are a large number of independent providers nationally and schools of this kind are thriving across the country. Everything will be done to secure the best possible provision for Havering to attain a facility the Authority can be proud of.

The location of the site is well placed given the transport links and this represents an excellent opportunity for the Borough in an area that is ready to be developed to meet a very real need for local children.

**For the reasons set out in the report Cabinet:**

- **APPROVED** the proposal to seek a free school proposer for the establishment of a new special free school for 60 children with Communication and Interaction Needs (C&I) and Social, Emotional and Mental Health (SEMH) in the age range 3 to 16, on the site of Century Youth House, Albert Road, Romford RM1 2PS. The opportunity to offer respite provision and short breaks at the new facility will be taken forward with the successful proposer.
- **DELEGATED** all further decision making on the process necessary to complete the establishment of the new school, including approving the final proposer and any property transactions to the Director of Children Services, after consultation with the Lead Member.

**Other Options Considered:**

- Alternative sites were considered - At the time of submitting the original EOI, no other sites were viewed as suitable for a number of reasons, and it was agreed that Century Youth House would be included, despite the issues over the potential receipts from disposal. Further consultation with Strategic Property Services confirms that Century Youth House remains the preferred site, as all other sites are not deemed suitable due to a number of reasons. If an alternative was to be considered, they would need to have the case worked up and a decision then taken, and there is a risk that many sites would

fall away in that process, and the DfE need absolute certainty of the site before the Council can enter into the competition phase of the process.

- There was the option to do nothing – but this risks the Authority not being able to fulfil its statutory duty to provide suitable, sufficient education for the children it is responsible for. It also risks the Authority not gaining significant capital investment.

It was not necessary to exclude members of the press or public as there was no detailed discussion in relation to the restricted aspect of the report.

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**Chairman**